

**Steel Hawk Berhad**  
(Registration No. 202001043293 (1399614-A))  
(Incorporated in Malaysia)  
**and its subsidiaries**

**Financial statements for the year  
ended 31 December 2022**

## Steel Hawk Berhad

(Registration No. 202001043293 (1399614-A))

(Incorporated in Malaysia)

### and its subsidiaries

## Directors' report for the year ended 31 December 2022

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2022.

### Principal activities

The Company is principally engaged in investment holding, whilst the principal activities of the subsidiaries are as stated in Note 5 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

### Subsidiaries

The details of the Company's subsidiaries are disclosed in Note 5 to the financial statements.

### Results

	Group RM'000	Company RM'000
Profit for the financial year attributable to:		
Owners of the Company	<u>5,811</u>	<u>2,057</u>

### Reserves and provisions

There were no material transfers to or from reserves and provisions during the financial year under review except as disclosed in the financial statements.

### Dividends

Since the end of the previous financial year, the Company paid a first and final single tier dividend of 0.39 sen per ordinary share amounting to approximately RM0.624 million in respect of the financial year ended 31 December 2021 on 23 June 2022.

The Company declared its first interim single tier dividend of 0.55 sen per ordinary share amounting to approximately RM0.880 million in respect of the financial year ended 31 December 2022 on 23 February 2023.

### Directors

Directors of the Company who served during the financial year until the date of this report are:

Dato' Sharman Kristy A/L Michael  
Salimi Bin Khairuddin  
Datin Annie A/P V Sinniah  
Khairul Nazri Bin Kamarudin  
Haslinda Binti Hussein  
Bibi Rafidah Binti Mohd Amin

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## Directors (continued)

Directors of Steel Hawk Engineering Sdn. Bhd. ("SHESB") who served during the financial year until the date of this report are:

Dato' Sharman Kristy A/L Michael  
Salimi bin Khairuddin  
Khairul Nazri bin Kamarudin

Directors of Steel Hawk Defence Sdn. Bhd. who served since the date of incorporation until the date of this report are:

Dato' Sharman Kristy A/L Michael (first Director named in the Articles of Association)  
Datin Annie A/P V Sinniah (first Director named in the Articles of Association)

## Directors' interests in shares

The interests and deemed interests in the shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end (including the interests of the spouses or children of the Directors who themselves are not Directors of the Company) as recorded in the Register of Directors' Shareholdings are as follows:

	Number of ordinary shares			
	At 1.1.2022	Bought	Sold	At 31.12.2022
Salimi Bin Khairuddin <sup>(1)</sup>	73,440,020	-	-	73,440,020
Khairul Nazri Bin Kamarudin <sup>(1)</sup>	73,440,020	-	-	73,440,020
Dato' Sharman Kristy A/L Michael	70,559,980	-	-	70,559,980
Bibi Rafidah Binti Mohd Amin	7,840,000	-	-	7,840,000

<sup>(1)</sup> Deemed interests by virtue of their interests in Radiant Capital Sdn. Bhd. pursuant to Section 8(4) of the Companies Act 2016.

The other Directors holding office at 31 December 2022 did not have any interest in the shares of the Company and of its related corporations during the financial year.

## Directors' benefits

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than those shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

Directors who served during the financial year until the date of this report are:

The directors' benefits paid to or receivable by directors in respect of the financial year ended 31 December 2022 are as follows:

	<b>From the Company RM'000</b>	<b>From subsidiary companies RM'000</b>
Directors of the Company:		
Fees	264	-
Remuneration	9	642
Estimated money value of any other benefits	-	45
	<u>273</u>	<u>687</u>

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

## Issue of shares and debentures

During the financial year, there were no changes in the issued and paid-up capital of the Company. There were no debentures issued during the financial year.

## Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

## Indemnity and insurance costs

During the financial year, no indemnity given to or insurance effected for Director, officer and auditor of the Company.

## Qualification of subsidiaries' financial statements

The auditors' report on the audit of the financial statements of the Company's subsidiaries did not contain any qualification.

## Other statutory information

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) all known bad debts have been written off and no provision needs to be made for doubtful debts, and
- ii) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render amount written off for bad debts or provide for any doubtful debts, or
- ii) that would render the value attributed to the current assets in the financial statements of the Group and of the Company misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- i) any charge on the assets of the Group or of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, or
- ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Group and of the Company for the financial year ended 31 December 2022 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

## Subsequent event

Subsequent event is disclosed in Note 27 to the financial statements.

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## Auditors

The auditors, KPMG PLT, have indicated their willingness to accept re-appointment.

The auditors' remuneration of the Group and the Company during the year are RM115,000 and RM20,000.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:



.....  
**Dato' Sharman Kristy A/L Michael**  
Director



.....  
**Salimi Bin Khairuddin**  
Director

Petaling Jaya, Selangor

Date: 7 March 2023

## Steel Hawk Berhad

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### and its subsidiaries

## Statements of financial position as at 31 December 2022

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Assets</b>					
Property, plant and equipment	3	3,320	3,082	6	7
Right-of-use assets	4	104	220	-	-
Investment in a subsidiaries	5	-	-	4,708	4,608
<b>Total non-current assets</b>		<b>3,424</b>	<b>3,302</b>	<b>4,714</b>	<b>4,615</b>
Inventories	6	158	369	-	-
Contract assets	7	11,410	5,689	-	-
Trade and other receivables	8	11,368	767	5,043	1,935
Pledged deposit	9	3,871	129	-	-
Cash and cash equivalents	10	12,091	5,910	392	2,039
<b>Total current assets</b>		<b>38,898</b>	<b>12,864</b>	<b>5,435</b>	<b>3,974</b>
<b>Total assets</b>		<b>42,322</b>	<b>16,166</b>	<b>10,149</b>	<b>8,589</b>
<b>Equity</b>					
Share capital	11	7,808	7,808	7,808	7,808
Restructuring reserve	11	(3,108)	(3,108)	-	-
Retained earnings		10,243	5,056	2,176	743
<b>Total equity attributable to owners of the Company</b>		<b>14,943</b>	<b>9,756</b>	<b>9,984</b>	<b>8,551</b>
<b>Liabilities</b>					
Loans and borrowings	12	3,144	1,164	-	-
Lease liabilities		34	46	-	-
Deferred tax liabilities	13	168	132	-	-
<b>Total non-current liabilities</b>		<b>3,346</b>	<b>1,342</b>	<b>-</b>	<b>-</b>
Loans and borrowings	12	7,915	719	-	-
Lease liabilities		77	183	-	-
Trade and other payables	14	13,893	3,248	165	38
Current tax liabilities		2,148	918	-	-
<b>Total current liabilities</b>		<b>24,033</b>	<b>5,068</b>	<b>165</b>	<b>38</b>
<b>Total liabilities</b>		<b>27,379</b>	<b>6,410</b>	<b>165</b>	<b>38</b>
<b>Total equity and liabilities</b>		<b>42,322</b>	<b>16,166</b>	<b>10,149</b>	<b>8,589</b>

The notes on pages 14 to 61 are an integral part of these financial statements.

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## Statements of profit or loss and other comprehensive income for the year ended 31 December 2022

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Revenue	15	66,326	24,845	2,584	2,025
Cost of sales		<u>(51,242)</u>	<u>(14,029)</u>	<u>-</u>	<u>-</u>
<b>Gross profit</b>		15,084	10,816	2,584	2,025
Other income		76	172	-	-
Administrative expenses		(6,451)	(7,586)	(532)	(1,281)
Net loss on impairment of financial instrument		<u>(69)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Results from operating activities</b>		8,640	3,402	2,052	744
Finance income		25	12	5	1
Finance costs	16	<u>(470)</u>	<u>(270)</u>	<u>-</u>	<u>-</u>
<b>Profit before tax</b>	17	8,195	3,144	2,057	745
Tax expense	18	<u>(2,384)</u>	<u>(1,064)</u>	<u>-</u>	<u>-</u>
<b>Net profit and total comprehensive income for the year attributable to owners of the Company</b>		<u>5,811</u>	<u>2,080</u>	<u>2,057</u>	<u>745</u>
Basic earnings per ordinary share (sen)	19	<u>3.63</u>	<u>1.30</u>		

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## Consolidated statement of changes in equity for the year ended 31 December 2022

	←	Attributable to owners of the Company			→
		←	Non-distributable	→	
Note	Share capital RM'000	Invested equity <sup>(1)</sup> RM'000	Restructuring reserve RM'000	Retained earnings RM'000	Total RM'000
<b>Group</b>					
<b>At 1 January 2021<sup>(2)</sup></b>	*	1,500	-	2,976	4,476
Effect of restructuring <sup>(3)</sup>	4,608	(1,500)	(3,108)	-	-
Issuance of new shares	3,200	-	-	-	3,200
Net profit and total comprehensive income for the financial year	-	-	-	2,080	2,080
<b>At 31 December 2021/ 1 January 2022</b>	7,808	-	(3,108)	5,056	9,756
<i>Distribution to owners of the Company</i>					
Dividends to owners of the Company	-	-	-	(624)	(624)
Net profit and total comprehensive income for the financial year	-	-	-	5,811	5,811
<b>At 31 December 2022</b>	7,808	-	(3,108)	10,243	14,943
	←	Note 11			→

\* Denotes RM2

<sup>(1)</sup> This invested equity represents the Company's investment in SHESB.

<sup>(2)</sup> The comparative figures in the Group's financial statements are presented as if the restructuring had occurred before the start of the earliest period presented.

<sup>(3)</sup> The effect of restructuring arose from the restructuring exercise as explained in Note 26 Restructuring exercise.

## Statement of changes in equity for the year ended 31 December 2022

Company	Attributable to owners of the Company		Total RM'000
	<i>Non- distributable</i>	<i>Distributable (Accumulated losses)/ Retained earnings</i> RM'000	
	Share capital RM'000		
<b>At 1 January 2021</b>	*	(2)	(2)
Effect of restructuring <sup>(1)</sup>	4,608	-	4,608
Issuance of new shares	3,200	-	3,200
Net profit and total comprehensive income for the year	-	745	745
<b>At 31 December 2021/1 January 2022</b>	<b>7,808</b>	<b>743</b>	<b>8,551</b>
<i>Distribution to owners of the Company</i>			
Dividends to owners of the Company	-	(624)	(624)
Net profit and total comprehensive income for the year	-	2,057	2,057
<b>At 31 December 2022</b>	<b>7,808</b>	<b>2,176</b>	<b>9,984</b>

Note 11

\* Denotes RM2

<sup>(1)</sup> The effect of restructuring arose from the restructuring exercise as explained in Note 26 Restructuring exercise.

The notes on pages 14 to 61 are an integral part of these financial statements.

## Steel Hawk Berhad

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## Statements of cash flows for the year ended 31 December 2022

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Cash flows from operating activities</b>					
Profit before tax		8,195	3,144	2,057	745
<i>Adjustments for:</i>					
Depreciation of property, plant and equipment		593	541	1	1
Depreciation of right-of-use assets		194	187	-	-
Gain on disposal of property, plant and equipment		(10)	(9)	-	-
Gain on derecognition of right-of- use assets		-	(3)	-	-
Gain on remeasurement of lease liabilities		(6)	-	-	-
Interest expenses		470	270	-	-
Interest income		(25)	(12)	(5)	(1)
Bad debts written off		69	-	-	-
<b>Operating profit before changes in working capital</b>		9,480	4,118	2,053	745
<i>Changes in working capital:</i>					
Inventories		211	(31)	-	-
Trade and other receivables		(10,670)	214	(3,108)	(1,935)
Trade and other payables		10,645	1,923	127	36
Contract assets		(5,721)	(4,503)	-	-
<b>Cash generated from/(used in) operations</b>		3,945	1,721	(928)	(1,154)
Tax paid		(1,118)	(1,049)	-	-
<b>Net cash from/(used in) operating activities</b>		2,827	672	(928)	(1,154)
<b>Cash flows from investing activities</b>					
Acquisition of property, plant and equipment	(ii)	(671)	(950)	-	(8)
Proceeds from disposal of property, plant and equipment		10	12	-	-
Interest income		25	12	5	1
Changes in pledged deposits		(3,742)	1,164	-	-
Incorporation of a subsidiary		-	-	(100)	-
<b>Net cash (used in)/from investing activities</b>		(4,378)	238	(95)	(7)

## Statements of cash flows for the year ended 31 December 2022 (continued)

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Cash flows from financing activities</b>					
Interest paid		(470)	(270)	-	-
Net drawdown/(repayment) of term loan		3,197	(330)	-	-
Net drawdown/(repayment) of trade financings		363	(479)	-	-
Net repayment of hire purchase		(218)	(200)	-	-
Repayment of lease liabilities		(190)	(186)	-	-
Dividend paid	20	(624)	-	(624)	-
Proceeds from issuance of new shares		-	3,200	-	3,200
<b>Net cash from/(used in) financing activities</b>		<u>2,058</u>	<u>1,735</u>	<u>(624)</u>	<u>3,200</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>		507	2,645	(1,647)	2,039
Cash and cash equivalents at beginning of the year		<u>5,910</u>	<u>3,265</u>	<u>2,039</u>	<u>*</u>
<b>Cash and cash equivalents at end of the year</b>		<u>6,417</u>	<u>5,910</u>	<u>392</u>	<u>2,039</u>

\* Denotes RM2

### (i) Cash and cash equivalents

Cash and cash equivalents included in the statements of cash flows comprise the following statements of financial position amounts:

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Cash and cash equivalents	10	12,091	5,910	392	2,039
Bank overdraft	12	<u>(5,674)</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>6,417</u>	<u>5,910</u>	<u>392</u>	<u>2,039</u>

### (ii) Acquisition of property, plant and equipment

The Group acquired property, plant and equipment with an aggregate cost of RM831,000 (2021: RM1,808,000) of which RM160,000 (2021: RM258,000) were acquired by means of hire purchase.

## Statements of cash flows for the year ended 31 December 2022 (continued)

### (iii) Cash outflows for leases as a lessee

	Note	Group	
		2022 RM'000	2021 RM'000
<b>Included in net cash from operating activities</b>			
Payment relating to short-term leases	17	937	2,107
<b>Included in net cash from financing activities</b>			
Payment of lease liabilities		190	186
Interest paid in relation to lease liabilities	16	<u>12</u>	<u>20</u>
<b>Total cash outflows for leases</b>		<u>1,139</u>	<u>2,313</u>

## Statements of cash flows for the year ended 31 December 2022 (continued)

### (iv) Reconciliation of movement of liabilities to cash flow arising from financing activities

Group	At 1.1.2021 RM'000	Acquisition of new lease RM'000	Net changes from financing cash flows RM'000	Derecog- nition RM'000	At 31.12.2021/ 1.1.2022 RM'000	Acquisition of new lease RM'000	Net changes from financing cash flows RM'000	Remeasu- rement of lease liabilities RM'000	At 31.12.2022 RM'000
Term loans	1,628	-	(330)	-	1,298	-	3,197	-	4,495
Trade financings	479	-	(479)	-	-	-	363	-	363
Hire purchase liabilities	527	258	(200)	-	585	160	(218)	-	527
Lease liabilities	208	268	(186)	(61)	229	-	(190)	72	111
Total liabilities from financing activities	2,842	526	(1,195)	(61)	2,112	160	3,152	72	5,496

The notes on pages 14 to 61 are an integral part of these financial statements.

# **Steel Hawk Berhad**

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(Incorporated in Malaysia)

## **and its subsidiaries**

### **Notes to the financial statements**

Steel Hawk Berhad is a public limited liability company, incorporated and domiciled in Malaysia and is listed in the LEAP Market of Bursa Malaysia Securities Berhad. The addresses of the principal place of business and registered office of the Company are as follows:

#### **Principal place of business**

No. 23-2, Block H, Dataran Prima,  
Jalan PJU 1/37,  
47301 Petaling Jaya,  
Selangor Darul Ehsan.

#### **Registered office**

Unit 30-01, Level 30, Tower A,  
Vertical Business Suite, Avenue 3,  
Bangsar South, No. 8, Jalan Kerinchi,  
59200, Wilayah Persekutuan,  
Kuala Lumpur.

The consolidated financial statements of the Company as at and for the financial year ended 31 December 2022 comprise the Company and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities"). The financial statements of the Company as at and for the financial year ended 31 December 2022 do not include other entities.

The Company is principally engaged in investment holding, whilst the principal activities of the subsidiaries are as stated in Note 5 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

These financial statements were authorised for issue by the Board of Directors on 7 March 2023.

## **1. Basis of preparation**

### **(a) Statement of compliance**

The financial statements of the Group and the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of Companies Act 2016 in Malaysia.

## 1. Basis of preparation (continued)

### (a) Statement of compliance (continued)

The following are accounting standards and amendments of the MFRSs that have been issued by the Malaysian Accounting Standards Board (“MASB”) but have not been adopted by the Group and the Company:

#### ***MFRSs, interpretations and amendments effective for annual periods beginning on or after 1 January 2023***

- MFRS 17, *Insurance Contracts*
- Amendments to MFRS 17, *Insurance Contracts – Initial Application of MFRS 17 and MFRS 9 – Comparative Information*
- Amendments to MFRS 101, *Presentation of Financial Statements – Classification of Liabilities as Current or Non-current and Disclosures of Accounting Policies*
- Amendments to MFRS 108, *Accounting Policies, Changes in Accounting Estimates and Errors – Definition of Accounting Estimates*
- Amendments to MFRS 112, *Income Taxes – Deferred Tax related to Assets and Liabilities arising from a Single Transaction*

#### ***MFRSs, interpretations and amendments effective for annual periods beginning on or after 1 January 2024***

- Amendment to MFRS 16, *Leases – Lease Liability in a Sale and Leaseback*
- Amendment to MFRS 101, *Presentation of Financial Statements – Non-current Liabilities with Covenants and Classification of Liabilities as Current or Non-current*

#### ***MFRSs, interpretations and amendments effective for annual periods beginning on or after a date yet to be confirmed***

- Amendments to MFRS 10, *Consolidated Financial Statements* and MFRS 128, *Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The Group and the Company plan to apply the abovementioned accounting standards and amendments:

- from the annual period beginning on 1 January 2023 for the accounting standard and amendments that are effective for annual periods beginning on or after 1 January 2023, except for MFRS 17 and amendments to MFRS 17 which are not applicable to the Group and the Company, and
- from the annual period beginning on 1 January 2024 for the amendments that are effective for annual periods beginning on or after 1 January 2024.

The initial application of the abovementioned accounting standards and amendments are not expected to have any material financial impacts to the current period and prior period financial statements of the Group and the Company.



## **1. Basis of preparation (continued)**

### **(b) Basis of measurement**

The financial statements have been prepared on the historical cost basis other than as disclosed in Note 2.

### **(c) Functional and presentation currency**

These financial statements are presented in Ringgit Malaysia (“RM”), which is the Group and the Company’s functional currency. All financial information is presented in RM and has been rounded to the nearest thousand, unless otherwise stated.

### **(d) Use of estimates and judgements**

The preparation of financial statements in conformity with MFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no significant areas of estimation uncertainty and critical judgements in applying accounting policies that have significant effect on the amounts recognised in the financial statements other than those disclosed in the following notes:

- Note 15 – revenue recognition in relation to fixed-term contracts

The Group recognised revenue by measuring the performance of work done by comparing the actual costs incurred with the estimated total costs required to complete the project. The Group applies judgement and assumptions in determining the estimated total costs required to complete the project.

## 2. Significant accounting policies

The accounting policies set out below have been applied consistently to the periods presented in these financial statements and have been applied consistently by Group entities, unless otherwise stated.

### (a) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are entities, including structured entities, controlled by the Company. The financial statements of the subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Investment in a subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is classified as held for sale or distribution. The cost of investment includes transaction costs.

#### (ii) Business combinations

Business combinations are accounted for using the acquisition method from the acquisition date, which is the date on which control is transferred to the Group.

For new acquisitions, the Group measures the cost of goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less
- the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

## **2. Significant accounting policies (continued)**

### **(a) Basis of consolidation (continued)**

#### **(ii) Business combinations (continued)**

For each business combination, the Group elects whether it measures the non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets at the acquisition date.

Transaction costs, other than those associated with the issue of debt and equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

#### **(iii) Acquisitions from entities under common control**

There is no business combination when a restructuring is facilitated through incorporation of a new Company ("Newco") (under common control of the shareholders that controls the Group) and when there is only a business placed under the Newco. Newco is not a business and therefore cannot be the acquiree. Entities under common control are entities which are ultimately controlled by the same parties ("Controlling Shareholders") and that control is not transitory. Control exists when the same parties have, as a result of contractual agreements, ultimate collective power to govern the financial and operating policies of each of the combining entities so as to obtain the benefits from their activities, and that ultimate collective power is not transitory. Accordingly, book value accounting applies to the business transferred.

The acquisitions are accounted for as if the acquisition had occurred at the beginning of the earliest comparative period presented or, if later, at the date that common control was established. The assets and liabilities acquired are recognised at the carrying amounts recognised previously in the Group controlling shareholder's consolidated financial statements. The components of equity of the acquired entities are added to the same components within Group's equity and any resulting gain or loss is recognised directly in equity.

#### **(iv) Transactions eliminated on consolidation**

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

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## **2. Significant accounting policies (continued)**

### **(b) Foreign currency**

#### **Foreign currency transactions**

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date.

Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date, except for those that are measured at fair value which are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognised in profit or loss.

### **(c) Financial instruments**

#### **(i) Recognition and initial measurement**

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without significant financing component) or a financial liability is initially measured at fair value plus or minus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issuance. A trade receivable without a significant financing component is initially measured at the transaction price.

An embedded derivative is recognised separately from the host contract where the host contract is not a financial asset, and accounted for separately if, and only if, the derivative is not closely related to the economic characteristics and risks of the host contract and the host contract is not measured at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

## 2. Significant accounting policies (continued)

### (c) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement

##### ***Financial assets***

Categories of financial assets are determined on initial recognition and are not reclassified subsequent to their initial recognition unless the Group or the Company changes its business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change of the business model.

##### ***Amortised cost***

Amortised cost category comprises financial assets that are held within a business model whose objective is to hold assets to collect contractual cash flows and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The financial assets are not designated as fair value through profit or loss. Subsequent to initial recognition, these financial assets are measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Interest income is recognised by applying effective interest rate to the gross carrying amount except for credit impaired financial assets (see Note 2(i)(i)) where the effective interest rate is applied to the amortised cost.

Financial assets are subject to impairment assessment (see Note 2(i)(i)).

##### ***Financial liabilities***

##### ***Amortised cost***

Financial liabilities are subsequently measured at amortised cost using the effective interest method.

Interest expense and foreign exchange gains and losses are recognised in the profit or loss. Any gains or losses on derecognition are also recognised in the profit or loss.

## **2. Significant accounting policies (continued)**

### **(c) Financial instruments (continued)**

#### **(iii) Derecognition**

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or transferred, or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount of the financial asset and the sum of consideration received (including any new asset obtained less any new liability assumed) is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expires. A financial liability is also derecognised when its terms are modified and the cash flows of the modified liability are substantially different, in which case, a new financial liability based on modified terms is recognised at fair value. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### **(iv) Offsetting**

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group or the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and liability simultaneously.

### **(d) Property, plant and equipment**

#### **(i) Recognition and measurement**

Items of property, plant and equipment are measured at cost less any accumulated depreciation and any accumulated impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located.

For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs.

## 2. Significant accounting policies (continued)

### (d) Property, plant and equipment (continued)

#### (i) Recognition and measurement (continued)

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and is recognised net within “other income” and “other expenses” respectively in profit or loss.

#### (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group or the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

#### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment from the date that they are available for use.

The depreciation rates for the current and comparative periods based on their estimated useful lives are as follows:

• Freehold buildings	2%
• Computer and software	20%
• Furniture and fitting	10%
• Motor vehicle	20%
• Office equipment	10%
• Plant and machinery	10%
• Renovation	10%
• Signboard	10%

Depreciation methods and useful lives are reviewed at the end of the reporting period, and adjusted as appropriate.

## 2. Significant accounting policies (continued)

### (e) Leases

#### (i) Definition of a lease

A contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the customer has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the customer has the right to direct the use of the asset. The customer has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the customer has the right to direct the use of the asset if either the customer has the right to operate the asset; or the customer designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices. However, for leases of properties in which the Group is a lessee, it has elected not to separate non-lease components and will instead account for the lease and non-lease components as a single lease component.

#### (ii) Recognition and initial measurement

##### As a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.



## 2. Significant accounting policies (continued)

### (e) Leases (continued)

#### (ii) Recognition and initial measurement (continued)

##### As a lessee (continued)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group entities' incremental borrowing rate. Generally, the Group entities use their incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments less any incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee;
- the exercise price under a purchase option that the Group is reasonable certain to exercise; and
- penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The Group excludes variable lease payments that linked to future performance or usage of the underlying asset from the lease liability. Instead, these payments are recognised in profit or loss in the period in which the performance or use occurs.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less, and lesser of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

#### (iii) Subsequent measurement

##### As a lessee

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

## 2. Significant accounting policies (continued)

### (e) Leases (continued)

#### (iii) Subsequent measurement (continued)

##### As a lessee (continued)

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a revision of in-substance fixed lease payments, or if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

### (f) Inventories

Inventories are measured at the lower of cost and net realisable value.

The cost of inventories is calculated using the first-in, first-out method, and includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

### (g) Contract asset

A contract asset is recognised when the Group's right to consideration is conditional on something other than the passage of time. A contract asset is subject to impairment in accordance to MFRS 9, *Financial Instruments* (see Note 2(i)(i)).

A contract liability is stated at cost and represents the obligation of the Group or the Company to transfer goods or services to a customer for which consideration has been received (or the amount is due) from the customers.

### (h) Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in fair value with original maturities of three months or less, and are used by the Group and the Company in the management of their short-term commitments. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts.

## 2. Significant accounting policies (continued)

### (i) Impairment

#### (i) Financial assets

The Group and the Company recognise loss allowances for expected credit losses on financial assets measured at amortised cost and contract assets. Expected credit losses are a probability-weighted estimate of credit losses.

The Group and the Company measure loss allowances at an amount equal to lifetime expected credit loss, except for debt securities that are determined to have low credit risk at the reporting date, cash and bank balance and other debt securities for which credit risk has not increased significantly since initial recognition, which are measured at 12-month expected credit loss. Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime expected credit loss.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit loss, the Group and the Company consider reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information, where available.

Lifetime expected credit losses are the expected credit losses that result from all possible default events over the expected life of the asset, while 12-month expected credit losses are the portion of expected credit losses that result from default events that are possible within the 12 months after the reporting date. The maximum period considered when estimating expected credit losses is the maximum contractual period over which the Group and the Company are exposed to credit risk.

The Group assesses each customer individually based on their financial information and past trend of payments, where applicable. The Group also considered that the credit risk has increased significantly if it is past due.

An impairment loss in respect of financial assets measured at amortised cost is recognised in profit or loss and the carrying amount of the asset is reduced through the use of an allowance account.

At each reporting date, the Group and the Company assess whether financial assets carried at amortised cost are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

## 2. Significant accounting policies (continued)

### (i) Impairment (continued)

#### (i) Financial assets (continued)

The gross carrying amount of a financial asset is written off (either partially or full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group or the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's or the Company's procedures for recovery amounts due.

#### (ii) Other assets

The carrying amounts of other assets (except for inventories and contract assets) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit.

An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit exceeds its estimated recoverable amount.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amounts of the other assets in the cash-generating unit (groups of cash-generating units) on a pro rata basis.

Impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to profit or loss in the financial year in which the reversals are recognised.

## 2. Significant accounting policies (continued)

### (j) Equity instruments

Instruments classified as equity are measured at cost on initial recognition and are not remeasured subsequently.

#### (i) Issue expenses

Costs directly attributable to the issue of instruments classified as equity are recognised as a deduction from equity.

#### (ii) Ordinary shares

Ordinary shares are classified as equity.

### (k) Employee benefits

#### (i) Short-term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### (ii) State plans

The Group's contributions to statutory pension funds are charged to profit or loss in the financial year to which they relate. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

### (l) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

## 2. Significant accounting policies (continued)

### (m) Revenue and other income

#### (i) Revenue

Revenue is measured based on the consideration specified in a contract with a customer in exchange for transferring goods or services to a customer, excluding amounts collected on behalf of third parties. The Group or the Company recognises revenue when (or as) it transfers control over a product or service to customer. An asset is transferred when (or as) the customer obtains control of the asset.

The Group or the Company transfers control of a good or service at a point in time unless one of the following over time criteria is met:

- (a) the customer simultaneously receives and consumes the benefits provided as the Group or the Company performs;
- (b) the Group's or the Company performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- (c) the Group's or the Company performance does not create an asset with an alternative use and the Group or the Company has an enforceable right to payment for performance completed to date.

#### (ii) Interest income

Interest income is recognised as it accrues using the effective interest method in profit or loss.

#### (iii) Dividend income

Dividend income is recognised in profit or loss on the date that the Group's or the Company's right to receive payment is established, which in the case of quoted securities is the ex-dividend date.

### (n) Borrowing costs

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

## 2. Significant accounting policies (continued)

### (o) Income tax

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the statement of financial position and their tax bases. Deferred tax is not recognised for the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the reporting date. Deferred tax assets and liabilities are not discounted.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax assets and liabilities on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

### (p) Earnings per ordinary share

The Group presents basic earnings per share data for its ordinary shares ("EPS").

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held.

## 2. Significant accounting policies (continued)

### (q) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. Operating segment results are reviewed regularly by the chief operating decision maker, which in this case is the Executive Director of the Group, to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.

### (r) Fair value measurements

Fair value of an asset or a liability, except for lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair value is categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

The Group recognises transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.



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### 3. Property, plant and equipment

<b>Group</b>	<b>Freehold buildings RM'000</b>	<b>Computer and software RM'000</b>	<b>Furniture and fitting RM'000</b>	<b>Motor vehicle RM'000</b>	<b>Office equipment RM'000</b>	<b>Plant and machinery RM'000</b>	<b>Renovation RM'000</b>	<b>Sign-board RM'000</b>	<b>Total RM'000</b>
<b>Cost</b>									
At 1 January 2021	-	196	81	1,708	72	696	577	3	3,333
Additions	1,300	86	3	340	18	32	17	12	1,808
Disposals	-	-	(2)	(34)	-	(1)	-	-	(37)
At 31 December 2021/ 1 January 2022	1,300	282	82	2,014	90	727	594	15	5,104
Additions	-	110	15	188	93	425	-	-	831
Disposals	-	-	-	(286)	-	-	-	-	(286)
At 31 December 2022	1,300	392	97	1,916	183	1,152	594	15	5,649
<b>Accumulated depreciation</b>									
At 1 January 2021	-	92	34	877	22	237	251	2	1,515
Depreciation for the year	9	47	8	338	8	70	59	2	541
Disposals	-	-	(2)	(32)	-	-	-	-	(34)
At 31 December 2021/ 1 January 2022	9	139	40	1,183	30	307	310	4	2,022
Depreciation for the year	26	61	9	322	13	102	59	1	593
Disposals	-	-	-	(286)	-	-	-	-	(286)
At 31 December 2022	35	200	49	1,219	43	409	369	5	2,329
<b>Carrying amounts</b>									
At 1 January 2021	-	104	47	831	50	459	326	1	1,818
At 31 December 2021/ 1 January 2022	1,291	143	42	831	60	420	284	11	3,082
At 31 December 2022	1,265	192	48	697	140	743	225	10	3,320

### 3. Property, plant and equipment (continued)

<b>Company</b>	<b>Signboard</b>
<b>Cost</b>	<b>RM'000</b>
At 1 January 2021	-
Addition	8
At 31 December 2021/1 January 2022/31 December 2022	<u>8</u>
<b>Accumulated depreciation</b>	
At 1 January 2021	-
Depreciation for the year	1
At 31 December 2021/1 January 2022	<u>1</u>
Depreciation for the year	1
At 31 December 2022	<u>2</u>
<b>Carrying amount</b>	
At 1 January 2021	-
At 31 December 2021/1 January 2022	<u>7</u>
At 31 December 2022	<u>6</u>

#### 3.1 Assets under hire purchase

Carrying amount of property, plant and equipment held under hire purchase arrangement are as follows:

	<b>Group</b>	
	<b>2022</b>	<b>2021</b>
	<b>RM'000</b>	<b>RM'000</b>
Motor vehicle	<u>588</u>	<u>631</u>

### 4. Right-of-use assets

<b>Group</b>	<b>Buildings</b>
	<b>RM'000</b>
At 1 January 2021	197
Addition	268
Depreciation	(187)
Derecognition*	<u>(58)</u>
At 31 December 2021/1 January 2022	220
Modification of lease liability <sup>#</sup>	78
Depreciation	<u>(194)</u>
At 31 December 2022	<u>104</u>

\* Derecognition of the right-of-use assets is as a result of early termination of lease contract.

<sup>#</sup> Modification of lease liability is as a result of lease payment reduction and extension of lease contract.

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#### 4. Right-of-use assets (continued)

The Group leases a number of buildings for its office and business operations that typically run between 3 months to 2 years.

#### 5. Investment in subsidiaries

	Company		Effective ownership interest and voting interest	
	2022 RM'000	2021 RM'000	2022 %	2021 %
Cost of investment	<u>4,708</u>	<u>4,608</u>		
Name of entity	Principal place of business/ Country of incorporation	Principal activities		
Steel Hawk Engineering Sdn. Bhd. ("SHESB")	Malaysia	Provision of onshore and offshore support services for the oil and gas industry	100	100
Steel Hawk Defence Sdn. Bhd. ("SHDSB")	Malaysia	Supply, maintenance, design, sales, technical training for defence engineering equipment, supply and maintenance of safety gear products/devices and other support services and service provider of fire and explosion protection systems.	100	-

On 18 April 2022, the Company incorporated a wholly-owned subsidiary, known as Steel Hawk Defence Sdn. Bhd. with an issued share capital of RM100,000 comprising of 100,000 ordinary shares of RM1.00 each. The principal activities of the subsidiary are to supply, maintenance, design, sales, technical training for defence engineering equipment, supply and maintenance of safety gear products/devices and other support services and service provider of fire and explosion protection systems.

#### 6. Inventories

	Group	
	2022 RM'000	2021 RM'000
<b>At cost:</b>		
Oilfield and petrochemical equipment, engineering equipment and spare parts	<u>158</u>	<u>369</u>
Recognised in profit or loss:		
Inventories recognised as cost of sales	<u>39,195</u>	<u>7,330</u>

## 7. Contract assets

	<b>Group</b>	
	<b>2022</b>	<b>2021</b>
	<b>RM'000</b>	<b>RM'000</b>
Contract assets	<u>11,410</u>	<u>5,689</u>

The contract assets primarily relate to the Group's rights to consideration for work completed but not yet billed at the reporting date. Typically, the amount will be billed within 30 days or upon achieving contract milestone.

Significant changes to contract assets balances during the period are as follows:

<b>Group</b>	<b>2022</b>	<b>2021</b>
	<b>RM'000</b>	<b>RM'000</b>
Contract assets at the beginning of the period not transferred to trade receivables due to change in time frame	<u>309</u>	<u>-</u>

## 8. Trade and other receivables

		<b>Group</b>		<b>Company</b>	
	<b>Note</b>	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
		<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<b>Trade</b>					
Trade receivables from contracts with customers		10,404	283	-	-
Amount due from subsidiaries	8.1	<u>-</u>	<u>-</u>	<u>5,024</u>	<u>1,929</u>
		10,404	283	5,024	1,929
<b>Non-trade</b>					
Other receivables		417	77	-	-
Deposits	8.2	353	114	1	6
Prepayments		<u>194</u>	<u>293</u>	<u>18</u>	<u>-</u>
		<u>11,368</u>	<u>767</u>	<u>5,043</u>	<u>1,935</u>

### 8.1 Amount due from subsidiaries

The amount due from subsidiaries are unsecured, interest free and repayable on demand.

### 8.2 Deposits

During the year, included in deposits is an amount of RM240,000 for the purchase of land and building. The deposit will be subsequently reclassified as property, plant and equipment in line with the completion of the condition precedents in relation to the said acquisition.

## 9. Pledged deposits

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
The pledged deposits are for:					
Term loan facility	12.1	1,219	19	-	-
Bank overdraft	12.4	1,200	-	-	-
Bank guarantee for contract with customers	22.5	1,452	110	-	-
		<u>3,871</u>	<u>129</u>	<u>-</u>	<u>-</u>

The increase in pledged deposits is due to more credit facilities being secured by the Group.

## 10. Cash and cash equivalents

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Cash and bank balances	11,941	5,910	392	2,039
Deposits placed with a licensed bank	150	-	-	-
	<u>12,091</u>	<u>5,910</u>	<u>392</u>	<u>2,039</u>

## 11. Share capital and reserves

### (a) Share capital

	<-----Group and Company----->			
	Amount 2022 RM'000	Number of shares 2022 '000	Amount 2021 RM'000	Number of shares 2021 '000
Issued and fully paid shares with no par value of the Company classified as equity instruments:				
At 1 January	7,808	160,000	*	*
Effect of restructuring	-	-	4,608	144,000
New share issued for private placement	-	-	3,200	16,000
At 31 December	<u>7,808</u>	<u>160,000</u>	<u>7,808</u>	<u>160,000</u>

\* Denotes RM2, consisting of 40 ordinary shares.

## 11. Share capital and reserves (continued)

### (a) Share capital (continued)

#### Ordinary shares

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company.

### (b) Invested equity

Invested equity comprised the share capital of SHESB. The amount has been reversed against the restructuring reserve as disclosed in Note 26.

### (c) Restructuring reserve

In the event where a new company is formed to facilitate a restructuring exercise, in which the new company itself is not a business, book value accounting is applied. The assets and liabilities acquired are recognised in the consolidated financial statements at their carrying amounts as if the restructuring had occurred before the start of the earliest period presented. The other components of equity of the acquired entity is added to the same component within Group entity.

The restructuring reserve comprises the difference between cost of investment recorded by the Company and the share capital of SHESB arising from the restructuring exercise.

## 12. Loans and borrowings

		Group	
	Note	2022 RM'000	2021 RM'000
<b>Non-current</b>			
<i>Secured:</i>			
Term loans	12.1	2,875	935
Hire purchase liabilities	12.2	269	229
		3,144	1,164
<b>Current</b>			
<i>Secured:</i>			
Term loans	12.1	1,620	363
Hire purchase liabilities	12.2	258	356
Trade financing	12.3	363	-
Bank overdraft	12.4	5,674	-
		7,915	719
		11,059	1,883

## 12. Loans and borrowings (continued)

### 12.1 Term loans

The term loans consisting of:

- (a) The Term Loan I bears interest at rate of 11.45% (2021: 10.45%) per annum with 84 monthly repayment instalments. The term loan is secured and supported by:
- Credit Guarantee Corporation (M) Bhd (“CGC”) under the SMEBiz Solutions Portfolio Guarantee Scheme (“PGS”) of 70% of the facility limit.
  - Joint and several guarantees by all directors of SHESB.

The outstanding balance of Term Loan I as at the financial year end is RM291,000 (2021: RM453,000).

- (b) The Term Loan II bears interest at rate of 3.50% (2021: 3.50%) per annum with 66 monthly repayment instalments. The term loan is secured and supported by:
- Guarantee by the government through Syarikat Jaminan Pembiayaan Perniagaan Berhad (“SJPP”) will cover 80% of the total facility limit;
  - Joint and several guarantees by all directors of SHESB.
  - Pledged deposits of RM19,000 (2021: RM 19,000) as disclosed in Note 9;

The outstanding balance of Term Loan II as at the financial year end is RM653,000 (2021: RM845,000)

- (c) The Term Loan III bears interest at rate of 9.00% per annum with 37 monthly repayment instalments. The term loan is secured and supported by:
- Pledged deposits of RM1,200,000 (2021: RM Nil) as disclosed in Note 9;
  - Joint and several guarantees by all directors of SHESB.

The outstanding balance of Term Loan III as at the financial year end is RM3,551,000 (2021: RM Nil).

## 12. Loans and borrowings (continued)

### 12.2 Hire purchase liabilities

Hire purchase liabilities are payable as follows:

Group	Future minimum lease payments 2022		Present value of minimum lease payments 2022	Future minimum lease payments 2021		Present value of minimum lease payments 2021
	RM'000	Interest 2022 RM'000	RM'000	RM'000	Interest 2021 RM'000	RM'000
Less than one year	274	16	258	377	21	356
Between one to five years	293	24	269	252	23	229
	<u>567</u>	<u>40</u>	<u>527</u>	<u>629</u>	<u>44</u>	<u>585</u>

The hire purchase liabilities bear interest rate at the range of 2.49% to 5.70% (2021: 2.57% to 5.70%) per annum.

### 12.3 Trade financing

- (a) The Trade Financing I bears interest at rate of 6.70% per annum and is payable upon maturity. The trade financing is secured and supported by:
- Joint and several guarantees by all directors of SHESB.

The outstanding balance of Trade Financing I as at the financial year end is RM363,000 (2021: RM Nil).

### 12.4 Bank overdraft

- (a) The Bank Overdraft I bears interest at rate of 6.95% per annum on daily rest. The overdraft is secured and supported by:
- Joint and several guarantees by all directors of SHESB.
  - Pledged deposits of RM1,200,000 (2021: RM Nil) as disclosed in Note 9.

The outstanding balance of Bank Overdraft I as at the financial year end is RM2,981,000 (2021: RM Nil).

- (b) The Bank Overdraft II bears interest at rate of 6.97% per annum on daily rest. The overdraft is secured and supported by:
- Joint and several guarantees by all directors of SHESB.

The outstanding balance of Bank Overdraft II as at the financial year end is RM757,000. (2021: RM Nil).



## 12. Loans and borrowings (continued)

### 12.4 Bank overdraft (continued)

- (c) The Bank Overdraft III bears interest at rate of 6.47% per annum on daily rest. The overdraft is secured and supported by:
- Joint and several guarantees by all directors of SHESB.

The outstanding balance of Bank Overdraft III as at the financial year end is RM1,936,000 (2021: RM Nil).

## 13. Deferred tax liabilities

### Recognised deferred tax liabilities

Deferred tax liabilities are attributable to the following:

	Assets		Liabilities		Net	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Group</b>						
Property, plant and equipment	-	-	(170)	(134)	(170)	(134)
Right-of-use assets	-	-	(25)	(53)	(25)	(53)
Lease liabilities	27	55	-	-	27	55
Others	-	-	-	-	-	-
Tax assets/(liabilities)	27	55	(195)	(187)	(168)	(132)
Set off of tax	(27)	(55)	27	55	-	-
Net tax assets/(liabilities)	-	-	(168)	(132)	(168)	(132)

### Movement in temporary differences during the financial year

	At 1.1.2021 RM'000	Recognised in profit or loss (Note 18) RM'000	At 31.12.2021/ 1.1.2022 RM'000	Recognised in profit or loss (Note 18) RM'000	At 31.12.2022 RM'000
<b>Group</b>					
Property, plant and equipment	(141)	7	(134)	(36)	(170)
Right-of-use assets	(47)	(6)	(53)	28	(25)
Lease liabilities	50	5	55	(28)	27
Others	(67)	67	-	-	-
Net tax liabilities	(205)	73	(132)	(36)	(168)

**14. Trade and other payables**

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Trade</b>				
Trade payables	12,192	2,753	-	-
<b>Non-trade</b>				
Other payable	1,315	28	145	-
Accruals	386	467	20	38
	<u>13,893</u>	<u>3,248</u>	<u>165</u>	<u>38</u>

**15. Revenue**

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Revenue from contracts with customers</b>	66,326	24,845	-	-
<b>Other revenue</b>				
Dividend income	-	-	2,584	2,025
	<u>66,326</u>	<u>24,845</u>	<u>2,584</u>	<u>2,025</u>

**15.1 Disaggregation of revenue from contracts with customers**

	Group	
	2022 RM'000	2021 RM'000
Engineering, procurement, construction and commissioning ("EPCC") services and facilities improvement/maintenance	57,788	18,240
Installation and maintenance ("I&M") of oilfield equipment	7,310	5,235
Supply of oilfield equipment	1,228	1,370
Total revenue from contracts with customers	<u>66,326</u>	<u>24,845</u>
<b>Timing and recognition</b>		
Over time	65,098	23,475
Point in time	1,228	1,370
Total revenue from contracts with customers	<u>66,326</u>	<u>24,845</u>

## 15. Revenue (continued)

### 15.2 Nature of goods and services

The following information reflects the typical transactions of the Group:

<b>Nature of services</b>	<b>Timing of recognition or method used to recognise revenue</b>	<b>Significant payment terms</b>	<b>Warranty</b>
Short-term EPCC services and facilities improvement/maintenance	Revenue is recognised over the period when the services are rendered.	Credit period of 30 days from invoice date.	Defect liability period of 12 months to 18 months is given to customers.
Fixed-term EPCC services and facilities improvement/maintenance	Revenue is recognised over time and estimated using input method which is based on the proportion of total cost incurred at the reporting date compared to the management's estimation of total cost of the contract.	Credit period of 30 days from invoice date.	Defect liability period of 12 months to 18 months is given to customers.
I&M of oilfield equipment	Revenue is recognised over the period in which the services are rendered.	Credit period of 30 days from invoice date.	Defect liability period of 18 months to 36 months is given to customers.
Supply of oilfield equipment	Revenue is recognised at a point in time when or as the control of goods is transferred to the customer.	Credit period of 30 days from invoice date.	Defect liability period of 18 months is given to customers.

There were no variable elements in considerations, obligation for return or refunds in the provision of services by the Group.

Revenue of the Group is predominantly from operations in Malaysia.

### 15.3 Transaction price allocated to the remaining performance obligations

As at the reporting date, the Group applies practical expedient that exempts the disclosure of information on remaining performance obligation that have original expected durations of one year or less. Thus, no disclosure is made on allocation of transaction price to the remaining performance obligations.

## 15. Revenue (continued)

### 15.4 Significant judgments and assumptions arising from revenue recognition

For fixed-term contracts, the Group measured the performance of work done by comparing the actual costs incurred with the estimated total costs required to complete the project. Significant judgments are required to estimate the total contract costs to complete. The management relied on their past experience as well as the suppliers' quote and contracts awarded to supplier to derive the estimates. A change in the estimates will directly affect the revenue to be recognised.

## 16. Finance costs

	Note	Group	
		2022 RM'000	2021 RM'000
Interest expenses arising from:			
- Term loans		131	142
- Trade financing		67	10
- Hire purchase liabilities		24	26
- Bank overdraft		41	10
- Lease liabilities		12	20
- Bank guarantee	16.1	173	62
- Others		22	-
		<u>470</u>	<u>270</u>

### 16.1 Bank guarantee

Included within bank guarantee are fees paid to SJPP amounting to RM Nil (2021: RM42,000) as disclosed in Note 12.1.

**17. Profit before tax**

	Note	Group		Company	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Profit/loss before tax is arriving at after charging/(crediting):</b>					
Auditors' remuneration		115	75	20	15
<b>Material expenses/(income)</b>					
Finance income		(25)	(12)	(5)	(1)
Gain on disposal of property, plant and equipment		(10)	(9)	-	-
Gain on derecognition of right-of-use assets		-	(3)	-	-
Gain on remeasurement of lease liabilities		(6)	-	-	-
Depreciation of property, plant and equipment		593	541	-	-
Depreciation of right-of-use assets		194	187	-	-
Personnel expenses (including key management personnel)	a				
- Contributions to state plans		433	363	-	-
- Wages, salaries and others		13,295	7,518	-	-
Wages subsidy		-	(109)	-	-
Net foreign exchange loss		71	17	-	-
Listing expenses		-	990	-	990
Bad debts written off		69	-	-	-
<b>Expenses arising from leases</b>					
Expenses relating to short-term leases	b	937	2,107	-	-

**Note a**

Included in personnel expenses of the Group and of the Company are the following:

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Key management personnel				
Directors				
Fees	264	172	264	144
Remuneration	680	348	9	-
Other employee benefits	45	49	-	4
	<u>989</u>	<u>569</u>	<u>273</u>	<u>148</u>

Key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly and entity that provides key management personnel services to the Group. The key management personnel includes all the Directors and chief officers of the Group.

## 17. Profit before tax (continued)

### Note b

The Group leases equipment with contract terms of less than one year. These leases are short-term leases. The Group has elected not to recognise right-of-use assets and lease liabilities for these leases.

## 18. Tax expense

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Current tax expense</b>				
Current year	2,297	1,101	-	-
Under provision in prior year	51	36	-	-
	<u>2,348</u>	<u>1,137</u>	-	-
<b>Deferred tax expense</b>				
Origination of temporary differences	46	51	-	-
Over provision in prior year	(10)	(124)	-	-
	<u>36</u>	<u>(73)</u>	-	-
	<u>2,384</u>	<u>1,064</u>	-	-

### Reconciliation of tax expense

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Profit/(Loss) before tax	<u>8,195</u>	<u>3,144</u>	<u>2,057</u>	<u>745</u>
Income tax calculated using Malaysian statutory tax rate of 24% (2020: 24%)	1,967	755	494	179
Effect of preferential tax rate of 17%	-	(42)	-	-
Non-deductible expenses	376	439	126	307
Non-taxable income (Note 18.1)	-	-	(620)	(486)
Under/(Over) provision in prior year				
- current tax	51	36	-	-
- deferred tax	(10)	(124)	-	-
	<u>2,384</u>	<u>1,064</u>	-	-

### 18.1 Non-taxable income

The non-taxable income is derived from dividend income received from a subsidiary.

## 19. Earnings per ordinary share

### Basic earnings per ordinary share

The calculation of basic earnings per ordinary share was based on the profit attributable to ordinary shareholders and a weighted average number of ordinary shares outstanding, calculated as follows:

	Group	
	2022 RM'000	2021 RM'000
Profit for the year attributable to owners of the Group	<u>5,811</u>	<u>2,080</u>
	<b>2022 '000</b>	<b>2021 '000</b>
Number of ordinary shares	<u>160,000</u>	<u>160,000</u>
	<b>2022 RM</b>	<b>2021 RM</b>
Basic earnings per ordinary share	<u>3.63</u>	<u>1.30</u>

There is no dilution in earnings per share as there is no potential diluted ordinary share.

## 20. Dividends

Dividends recognised by the Group:

	Sen per share	Total amount RM'000	Date of payment
<b>2021</b>			
First and final single tier dividend	0.39	<u>624</u>	23 June 2022

The Company declared its first interim single tier dividend of 0.55 sen per ordinary share amounting to approximately RM0.880 million in respect of the financial year ended 31 December 2022 on 23 February 2023.

## 21. Operating segments

### Segment information

The Group has three reportable segments, as described below, which are the Group's strategic business units. The strategic business units offer different products and services and are managed separately because they require different technology and marketing strategies. For each of the strategic business units, the Group's Executive Director reviews internal management reports at least on an bi-annual basis. The following summary describes the operations in each of the Group's reportable segments:

<ul style="list-style-type: none"> <li>• EPCC services and facilities improvement/maintenance</li> </ul>	Includes the provision of EPCC services for chemical injection skids and improvement/maintenance in topside oil and gas ("O&G") facilities (i.e. onshore O&G terminal and/or offshore production platform).
<ul style="list-style-type: none"> <li>• I&amp;M of oilfield equipment</li> </ul>	Includes the installation, repair, refurbishment and replacement of oilfield equipment (e.g. pig trap system, fire rated doors or oil spill recovery equipment) in topside O&G facilities (i.e. onshore O&G terminals and/or offshore production platform).
<ul style="list-style-type: none"> <li>• Supply of oilfield equipment</li> </ul>	Includes the supply of oilfield equipment (e.g. pig trap system, fire rated doors or oil spill recovery equipment), as well as their parts and components, undertaken through purchase orders on an ad-hoc basis.

Due to the high integration within all these three segments, performance of individual segment is measured based on revenue and gross profit, as included in the internal management reports that are reviewed by the Group's Executive Director. Hence, no other disclosure for segment assets, segment liabilities and segment capital expenditures.

Group	EPCC			Total RM'000
	services and facilities improvement /maintenance RM'000	I&M of oilfield equipment RM'000	Supply of oilfield equipment RM'000	
<b>2022</b>				
<i>Included in the measure of segment profit are:</i>				
Revenue from external customers	57,788	7,310	1,228	66,326
Cost of sales	(44,212)	(6,478)	(552)	(51,242)
Gross profit	13,576	832	676	15,084



## 21. Operating segments (continued)

Group	EPCC services and facilities improvement / maintenance	I&M of oilfield equipment	Supply of oilfield equipment	Total
	RM'000	RM'000	RM'000	RM'000
<b>2021</b>				
<i>Included in the measure of segment profit are:</i>				
Revenue from external customers	18,240	5,235	1,370	24,845
Cost of sales	(11,580)	(1,856)	(593)	(14,029)
Gross profit	6,660	3,379	777	10,816

### Geographical segments

The geographical location of customers predominantly operates within Malaysia.

### Major customers

The following are major customers with revenue equal or more than 10% of the Group's total revenue:

	Revenue		Segment
	2022 % of contribution	2021 % of contribution	
- Customer A	54	86	All segments
- Customer B	38	-	EPCC

## 22. Financial instruments

### 22.1 Categories of financial instruments

The table below provides an analysis of financial instruments categorised as amortised cost ("AC"):

	Carrying amount RM'000	AC RM'000
<b>2022</b>		
<b>Financial assets</b>		
<b>Group</b>		
Trade and other receivables	10,934	10,934
Pledged deposit	3,871	3,871
Cash and cash equivalents	12,091	12,091
	<u>26,896</u>	<u>26,896</u>

## 22. Financial instruments (continued)

### 22.1 Categories of financial instruments (continued)

	Carrying amount RM'000	AC RM'000
<b>Company</b>		
Trade and other receivables	5,025	5,025
Cash and cash equivalents	392	392
	<u>5,417</u>	<u>5,417</u>
<b>Financial liabilities</b>		
<b>Group</b>		
Trade and other payables	13,893	13,893
Loans and borrowings	11,059	11,059
	<u>24,952</u>	<u>24,952</u>
<b>Company</b>		
Trade and other payables	165	165
	<u>165</u>	<u>165</u>
<b>2021</b>		
<b>Financial assets</b>		
<b>Group</b>		
Trade and other receivables	474	474
Pledged deposit	129	129
Cash and cash equivalents	5,910	5,910
	<u>6,513</u>	<u>6,513</u>
<b>Company</b>		
Trade and other receivables	1,935	1,935
Cash and cash equivalents	2,039	2,039
	<u>3,974</u>	<u>3,974</u>
<b>Financial liabilities</b>		
<b>Group</b>		
Trade and other payables	3,248	3,248
Loans and borrowings	1,883	1,883
	<u>5,131</u>	<u>5,131</u>
<b>Company</b>		
Accruals	38	38
	<u>38</u>	<u>38</u>

## 22. Financial instruments (continued)

### 22.2 Net gains/(losses) arising from financial instruments

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Financial assets at amortised cost	(115)	12	5	1
Financial liabilities at amortised cost	<u>(458)</u>	<u>(267)</u>	<u>-</u>	<u>-</u>
Net losses/gains	<u>(573)</u>	<u>(255)</u>	<u>5</u>	<u>1</u>

### 22.3 Financial risk management

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

### 22.4 Credit risk

Credit risk is the risk of a financial loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its trade and other receivables and cash and cash equivalents.

#### Trade receivables and contract assets

##### *Risk management objectives, policies and processes for managing the risk*

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Normally credit evaluations are performed on customers requiring credit over a certain amount.

At each reporting date, the Group assesses whether any of the trade receivables and contract assets are credit impaired.

The gross carrying amounts of credit impaired trade receivables and contract assets are written off (either partially or full) when there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables and contract assets that are written off could still be subject to enforcement activities.

There are no significant changes as compared to previous year.

## 22. Financial instruments (continued)

### 22.4 Credit risk (continued)

#### Trade receivables and contract assets (continued)

##### *Exposure to credit risk, credit quality and collateral*

As at the end of the reporting period, the maximum exposure to credit risk arising from trade receivables and contract assets are represented by the carrying amounts in the statements of financial position.

##### *Concentration of credit risk*

At the end of the reporting period, the Group has a concentration of credit risk from two customers, representing approximately 90% (2021: 95% from one customer) of the Group's trade receivables and contract assets. All trade receivables are within Malaysia.

##### *Recognition and measurement of impairment losses*

All financial assets measured at amortised cost are first assessed for credit-impaired trade receivables.

In managing credit risk of trade receivables, the Group manages its debtors and takes appropriate actions (including but not limited to legal actions) to recover long overdue balances.

As there are only a few customers, the Group assessed the risk of loss of each customer individually based on their financial information and past trend of payments, where applicable. The trade receivables were deemed to have low risk of default.

The following table provides information about the exposure to credit risk for trade receivables and contract assets which are grouped together as they are expected to have similar risk nature.

	<b>Gross carrying amount RM'000</b>	<b>Loss allowance RM'000</b>	<b>Net balance RM'000</b>
<b>Group 2022</b>			
Not past due	20,635	-	20,635
Past due 1 - 90 days	752	-	752
Past due more than 90 days	427	-	427
	<u>21,814</u>	<u>-</u>	<u>21,814</u>
Trade receivables	10,404	-	10,404
Contract assets	11,410	-	11,410
	<u>21,814</u>	<u>-</u>	<u>21,814</u>

## 22. Financial instruments (continued)

### 22.4 Credit risk (continued)

#### Trade receivables and contract assets (continued)

*Recognition and measurement of impairment losses (continued)*

Group	Gross carrying amount RM'000	Loss allowance RM'000	Net balance RM'000
<b>2021</b>			
Not past due	5,360	-	5,360
Past due 1 - 90 days	601	-	601
Past due more than 90 days	11	-	11
	<u>5,972</u>	<u>-</u>	<u>5,972</u>
Trade receivables	283	-	283
Contract assets	5,689	-	5,689
	<u>5,972</u>	<u>-</u>	<u>5,972</u>

Trade receivables that are past due have not been impaired as these debtors have historically been creditworthy with good payment records with the Group.

#### Cash and cash equivalents and pledged deposits

The cash and cash equivalents are held with banks and financial institutions. As at the end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statements of financial position.

These banks and financial institutions have low credit risks. In addition, some of the bank balances are insured by government agencies. Consequently, the Group is of the view that the loss allowance is not material and hence, it is not provided for.

#### Other receivables and deposits

Credit risks on other receivables and deposits are mainly arising from deposit paid for the purchase of land and building. As at the end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position. These other receivables have low credit risks.

As at 31 December 2022, RM69,000 (2021: RM Nil) of other receivables were written off but they are still subject to enforcement activity. Other than the bad debts of other receivables written off, the Group is of the view that the loss allowance written off is not material.

## 22. Financial instruments (continued)

### 22.5 Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's exposure to liquidity risk arises principally from its various payables, loans and borrowings and lease liabilities.

The Group monitors and maintains a level of cash and cash equivalents and bank facilities deemed adequate by management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

#### *Maturity analysis*

The table below summarises the maturity profile of the Group's financial liabilities as at the end of the reporting period based on undiscounted contractual payments:

	Carrying amount RM'000	Contractual interest rate/ Discount rate %	Contractual cash flows RM'000	Under 1 year RM'000	1 – 5 years RM'000
<b>Group 2022 Financial liabilities</b>					
Trade and other payables	13,893	-	13,893	13,893	-
Term loans	4,495	3.50 - 11.45	5,346	1,958	3,388
Hire purchase liabilities	527	2.49 - 5.70	567	274	293
Lease liabilities	111	6.72 - 9.09	118	83	35
Trade financing	363	6.70	372	372	-
Bank overdraft	5,674	4.12 - 6.95	5,704	5,704	-
Financial guarantees	-	-	1,452	310	1,142
	<u>25,063</u>		<u>27,452</u>	<u>22,594</u>	<u>4,858</u>

## 22. Financial instruments (continued)

### 22.5 Liquidity risk (continued)

#### *Maturity analysis (continued)*

	Carrying amount RM'000	Contractual interest rate/ Discount rate %	Contractual cash flows RM'000	Under 1 year RM'000	1 – 5 years RM'000
<b>Group</b>					
<b>2021</b>					
<b>Financial liabilities</b>					
Trade and other payables	3,248	-	3,248	3,248	-
Term loans	1,298	3.50 - 10.45	1,439	431	1,008
Hire purchase liabilities	585	2.57 - 5.70	629	377	252
Lease liabilities	229	6.72 - 6.84	243	196	47
Financial guarantees	-	-	110	110	-
	<u>5,360</u>		<u>5,669</u>	<u>4,362</u>	<u>1,307</u>
<b>Company</b>					
<b>2022</b>					
<b>Financial liabilities</b>					
Other payables and accruals	<u>165</u>	-	<u>165</u>	<u>165</u>	-
<b>2021</b>					
<b>Financial liabilities</b>					
Accruals	<u>38</u>	-	<u>38</u>	<u>38</u>	-

### 22.6 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates that will affect the Group's financial position or cash flows.

#### 22.6.1 Currency risk

Management has assessed that the Group and the Company are not significantly exposed to any foreign currency risks.

## 22. Financial instruments (continued)

### 22.6.2 Interest rate risk

The Group's primary interest rate risks relate to deposit placed with licensed banks, term loans, bank overdraft, trade financing, hire purchase liabilities and lease liabilities.

The Group's deposits placed with licensed banks, fixed rate term loans, bank overdraft, trade financing, hire purchase liabilities and lease liabilities are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate term loans and bank overdraft are exposed to a risk of change in cash flows due to changes in interest rates. Short-term receivables and payables are not significantly exposed to interest rate risk.

#### *Risk management objectives, policies and processes for managing the risk*

The Group manages its interest rate exposure by maintaining a mix of fixed and floating rate of borrowings.

#### *Exposure to interest rate risk*

The interest rate profile of the Group's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	<b>Group</b>	
	<b>2022</b>	<b>2021</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Fixed rate instruments</b>		
Financial asset		
Deposits with licensed banks	4,021	129
Financial liabilities		
Term loans	(4,495)	(845)
Hire purchase liabilities	(527)	(585)
Lease liabilities	(111)	(229)
	<u>(1,112)</u>	<u>(1,530)</u>



## 22. Financial instruments (continued)

### 22.6.2 Interest rate risk (continued)

#### *Exposure to interest rate risk (continued)*

The interest rate profile of the Group's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period was:

	<b>Group</b>	
	<b>2022</b>	<b>2021</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Floating rate instruments</b>		
Financial liabilities		
Term loans	-	(453)
Trade financings	(363)	-
Bank overdraft	(5,674)	-
	<u>(6,037)</u>	<u>(453)</u>

#### *Interest rate risk sensitivity analysis*

##### *(a) Fair value sensitivity analysis for fixed rate instruments*

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss, and the Group does not designate derivatives as hedging instruments under a fair value hedge accounting model. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

##### *(b) Cash flow sensitivity analysis for variable rate instruments*

A change of 100 basis points ("bp") in interest rates at the end of the reporting period would have increased/(decreased) post-tax profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

	<b>100 bp</b>	<b>100 bp</b>
	<b>increase</b>	<b>decrease</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Group</b>		
<b>2022</b>		
Floating rate instruments	<u>(46)</u>	<u>46</u>
<b>2021</b>		
Floating rate instruments	<u>(3)</u>	<u>3</u>

## 22. Financial instruments (continued)

### 22.7 Fair value information

The carrying amounts of cash and cash equivalents, short term receivables and payables and short-term borrowings reasonably approximate their fair values due to the relatively short-term nature of these financial instruments.

The tables below analyses other financial instruments at fair value.

Group	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value				Total fair value	Carrying amount
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000		
<b>2022</b>										
<b>Financial liabilities</b>										
Term loans	-	-	-	-	-	-	(4,331)	(4,331)	(4,331)	(4,495)
Lease liabilities	-	-	-	-	-	-	(105)	(105)	(105)	(111)
Hire purchase liabilities	-	-	-	-	-	-	(525)	(525)	(525)	(527)
	-	-	-	-	-	-	(4,961)	(4,961)	(4,961)	(5,133)
<b>2021</b>										
<b>Financial liabilities</b>										
Term loans	-	-	-	-	-	-	(1,361)	(1,361)	(1,361)	(1,298)
Lease liabilities	-	-	-	-	-	-	(225)	(225)	(225)	(229)
Hire purchase liabilities	-	-	-	-	-	-	(596)	(596)	(596)	(585)
	-	-	-	-	-	-	(2,182)	(2,182)	(2,182)	(2,112)

## 22. Financial instruments (continued)

### 22.7 Fair value information (continued)

#### *Policy on transfer between levels*

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

#### *Level 1 fair value*

Level 1 fair value is derived from quoted price (unadjusted) in active market for identical assets or liabilities that the entity can access at the measurement date.

#### *Level 2 fair value*

Level 2 fair value is estimated using inputs other than quoted prices included within Level 1 that are observable for the financial assets or liabilities, either directly or indirectly.

#### *Non-derivatives financial liabilities*

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.

#### *Transfer between Level 1 and Level 2 fair values*

There has been no transfer between Level 1 and Level 2 fair values during the financial year (2021: no transfer in either directions).

#### *Level 3 fair value*

Level 3 fair value is estimated using unobservable inputs for the financial assets and liabilities.

The following table shows the valuation techniques used in the determination of fair values within Level 3, as well as the key unobservable inputs used in the valuation models.

#### **Financial instruments not carried at fair value**

<b>Type</b>	<b>Description of valuation technique and inputs used</b>
Term loans, lease liabilities and hire purchase liabilities	Discounted cash flows using a rate based on the current market rate of borrowing of the Group at the reporting date.

## 23. Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratio in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2022 and 31 December 2021.

## 24. Capital and other commitments

		Group	
	Note	2022 RM'000	2021 RM'000
<b>Capital expenditure commitments</b>			
<b>Property, plant and equipment</b>			
<i>Authorised and contracted for</i>	24.1	2,400	-

**24.1** Included within the capital expenditure commitments authorised and contracted for are deposits paid amounting to RM240,000 (2021: RM Nil) as disclosed in Note 8.2.

## 25. Related parties

### Identity of related parties

For the purposes of these financial statements, parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the parties are subject to common control. Related parties may be individuals or other entities.

The Group has related party relationship with subsidiaries and a company in which a Director has financial interest.

## 25. Related parties (continued)

### Significant related party transactions

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:

	Group		Company	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Transactions</b>				
<b>A. Subsidiaries</b>				
Dividend received	-	-	2,584	2,025
	<u>-</u>	<u>-</u>	<u>2,584</u>	<u>2,025</u>
<b>B. Companies in which a Director has financial interest</b>				
Payment in relation to acquisition of a building	-	700	-	-
	<u>-</u>	<u>700</u>	<u>-</u>	<u>-</u>

Related party transactions have been entered into in the normal course of business and have been established under negotiated terms. The gross balances outstanding for related parties are disclosed in Note 8 to the financial statements.

## 26. Restructuring exercise

In conjunction with the listing of the Company's shares on the LEAP Market of Bursa Malaysia Securities Berhad, the Company has undertaken the following restructuring exercise:

### **Acquisition of shares in respect of Steel Hawk Engineering Sdn. Bhd. ("SHESB")**

On 12 April 2021, the Company entered into a conditional share sale agreement ("SSA") to acquire issued share capital of SHESB of RM1,500,000 comprising 1,500,000 ordinary shares from the shareholders of SHESB for the purchase consideration of RM4,607,999. The said purchase consideration was fully satisfied by the issuance of 143,999,960 new ordinary shares at an issue price of RM0.032 per share to the shareholders of SHESB, namely Dato' Sharman Kristy A/L Michael, Salimi Bin Khairuddin and Khairul Nazri Bin Kamarudin.

The SSA was completed on 9 June 2021.

## 26. Restructuring exercise (continued)

### **Acquisition of shares in respect of Steel Hawk Engineering Sdn. Bhd. (“SHESB”) (continued)**

For the purpose of accounting for the restructuring exercise, the Group has applied book value accounting on the basis that the restructuring exercise does not constitute a business combination to which acquisition accounting can be applied. Under book value accounting, the difference between cost of investment recorded by the Company and the share capital of SHESB is accounted for as restructuring reserve as follows:

New shares issued by the Company as consideration for the acquisition of SHESB	4,608
Issued and paid-up capital of SHESB	<u>(1,500)</u>
Restructuring reserve	<u>3,108</u>

## 27. Subsequent event

The Company declared its first and interim single tier dividend of 0.55 sen per ordinary share amounting to approximately RM0.880 million in respect of the financial year ended 31 December 2022 on 23 February 2023.

**Steel Hawk Berhad**

(Registration No. 202001043293 (1399614-A))

(Incorporated in Malaysia)

**and its subsidiaries****Statement by Directors pursuant to  
Section 251(2) of the Companies Act 2016**

In the opinion of the Directors, the financial statements set out on pages 6 to 61 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2022 and of their financial performance and cash flows for the year ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:



.....  
**Dato' Sharman Kristy A/L Michael**  
Director



.....  
**Salimi Bin Khairuddin**  
Director

Petaling Jaya

Date: 7 March 2023

**Steel Hawk Berhad**

(Registration No. 202001043293 (1399614-A))  
(Incorporated in Malaysia)

**and its subsidiaries****Statutory declaration pursuant to  
Section 251(1)(b) of the Companies Act 2016**

I, **Dato' Sharman Kristy A/L Michael**, the Director primarily responsible for the financial management of Steel Hawk Berhad, do solemnly and sincerely declare that the financial statements set out on pages 6 to 61 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed Dato' Sharman Kristy A/L Michael, NRIC: 790412-08-6015, at Petaling Jaya in Selangor on 7 March 2023.



.....  
**Dato' Sharman Kristy A/L Michael**

Before me:







**KPMG PLT**  
(LLP0010081-LCA & AF 0758)  
Chartered Accountants  
Level 10, KPMG Tower  
8, First Avenue, Bandar Utama  
47800 Petaling Jaya  
Selangor Darul Ehsan, Malaysia

Telephone +60 (3) 7721 3388  
Fax +60 (3) 7721 3399  
Website [www.kpmg.com.my](http://www.kpmg.com.my)

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF STEEL HAWK BERHAD**

(Registration No. 202001043293 (1399614-A))  
(Incorporated in Malaysia)

### **Report on the Audit of the Financial Statements**

#### **Opinion**

We have audited the financial statements of Steel Hawk Berhad, which comprise the statements of financial position as at 31 December 2022 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 6 to 61.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2022 and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

#### **Basis for Opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our auditors' report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence and Other Ethical Responsibilities*

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### **Key Audit Matter**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



**Key Audit Matter (continued)**

<b>Revenue recognition</b>	
Refer to Note 2(m)(i) – Significant accounting policy: Revenue and Note 15 - Revenue	
<b>The key audit matter</b>	<b>How the matter was addressed in our report</b>
<p>Revenue recognition is the presumed fraud risk for the audit.</p> <p>The main revenue streams of the Group are engineering, procurement, construction and commissioning (“EPCC”) services and facilities improvement/maintenance, installation and maintenance (“I&amp;M”) of oilfield equipment and supply of oilfield equipment.</p> <p>Revenue recognition is a key audit matter due to risk that revenue may be overstated arising from pressure faced by management in achieving performance targets.</p>	<p>The following are the audit procedures, among others, around revenue recognition</p> <ul style="list-style-type: none"> <li>• Evaluated and tested the design, implementation and operating effectiveness over the internal controls including anti-fraud controls over revenue recognition; and</li> <li>• Reviewed the manual journal entries or any unusual journal entries posted relating to revenue.</li> </ul> <p>For revenue recognised over the period when services are rendered, we performed the following audit procedures</p> <ul style="list-style-type: none"> <li>• Tested sales transactions recorded to the acknowledged job completion ticket or summary report of service completion; and</li> <li>• Evaluated whether sales transactions either side of the statement of financial position date as well as credit notes issued after year end are recognised in the correct period.</li> </ul> <p>For those revenue arising from fixed-term contracts and recognised over time using the stage of completion method, which is input method, we performed the following audit procedures</p> <ul style="list-style-type: none"> <li>• Inspected the approved sales contract and correspondence with customers;</li> <li>• Evaluated management budgeted cost by assessing the basis of their calculation, which included supplier quotes, forecast estimates and contracts awarded to suppliers;</li> <li>• Inspected the actual costs incurred to the corresponding supporting documents; and</li> <li>• Recalculated the revenue using approved contract sum, actual costs incurred to date that reflect the progress towards completion of the agreed works to customer.</li> </ul>



### **Key Audit Matter (continued)**

We have determined that there are no key audit matters in the audit of the separate financial statements of the Company to communicate in our auditor's report.

### **Information Other than the Financial Statements and Auditors' Report Thereon**

The Directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' Report, but does not include the financial statements of the Group and the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the Directors' Report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the Directors' Report and, in doing so, consider whether the Directors' Report is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the Directors' Report, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the ability of the Group and of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **Auditors' Responsibilities for the Audit of the Financial Statements (continued)**

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Group and of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group or of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our auditors' report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



### Other Matter

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**KPMG PLT**  
(LLP0010081-LCA & AF 0758)  
Chartered Accountants

Petaling Jaya, Selangor

Date: 7 March 2023

**Vengadesh A/L Jogarajah**  
Approval Number: 03337/12/2023 J  
Chartered Accountant